



ECONOMIC EMPOWERMENT | THRIVE 2030

Semiannual Progress Report

October 2024–March 2025

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ACRONYMS

BEWV	Biblical Empowered Worldview
FAST	Finance Accelerating Savings Group Transformation
FY	Fiscal Year
MKA	Market Knowledge and Access
MoU	Memorandum of Understanding
SG	Savings Group
THRIVE	Transforming Household Resilience in Vulnerable Environments
VF	VisionFund International

Bold text = core activity

THRIVE 2030 COUNTRIES

Africa: Ghana, Kenya, Malawi, Rwanda, Senegal, Tanzania, Uganda, and Zambia



Central America: Guatemala and Honduras



Asia: Viet Nam



GLOBAL SUMMARY



“During the [BEWV] sessions, I saw my reflection in the stories shared. I realized I had resources including land, water, strength, but I was wasting them all. I saw how much pain I had caused my family. That day, I decided I wanted to be a different man.”

—Stephen, THRIVE farmer in Kenya

Stephen had given up on life. Every cent he earned went to alcohol, leaving his wife, Linda, alone to carry the burden of providing for their children.

“For five years, I lived in fear,” Linda recalls. “I was the sole provider. I cried almost every night.”

At one of his lowest points, Stephen was invited to a Biblical Empowered Worldview (BEWV) training as part of THRIVE (Transforming Household Resilience in Vulnerable Environments). There, alongside his peers,

he explored the truth of God’s love and the values of responsibility, stewardship, and hope.

Stephen began to listen to Linda. Together, they joined a savings group and started raising chickens. As Stephen's heart changed, so did his family.

“My children used to hide when I came home,” Stephen says. “Now they run to hug me. We eat together. We pray together. I even take them out to play—something I never imagined doing.”

Today, Stephen is a BEWV champion, sharing his story and encouraging others. **“BEWV helped me find myself again. I am no longer ashamed. I am proud of the man I’ve become.”**

THRIVE's foundational truth: Our worth in Christ

For many like Stephen, poverty is more than a lack of income—it’s a loss of self-worth and hope. BEWV helps restore self-worth by affirming that we are God's highly valued children. God takes away our shame and invites us to live with purpose and joy.

Once people understand this truth, they are equipped to build a new future. That's what makes THRIVE so effective: economic change flows from heart change.

In the pages ahead, you’ll see how this transformation is happening in fiscal year 2025. The numbers represent millions of people, like Stephen, who are no longer ashamed and are pursuing a new life. Thank you for partnering with them on their journey.

GLOBAL PROGRESS SNAPSHOT

Cumulative progress for October 2023–March 2025

	Life-of-project projected for FY23–FY25	Life-of-project actual as of March 2025	%
Biblical Empowered Worldview Training (# Direct Participants)	1,581,761	954,071	60%
Savings Groups (# Active Members)	1,146,050	532,387	46%
Cumulative Savings by Savings Groups (USD)	\$71,589,169	\$24,095,332	34%
Market Knowledge and Access Training (# Direct Participants)	221,522	187,237	85%
Lending to Savings Groups (# SG Members Accessing a Loan)	261,360	200,784	77%
Loans Disbursed to Savings Groups (USD)	\$13,728,173	\$8,760,947	64%
Total People Reached (# Direct and Indirect Participants)	3,921,493	3,553,862	91%

Note: Savings groups increase their activity in the second half of the year. See additional notes on variance on page 7.

UPDATE ON GLOBAL PROGRESS

Halfway through FY25, THRIVE 2030 is stronger than ever. After years of foundational work, we've built a deep well of knowledge that informs our efforts locally and globally.

Laying the groundwork

Our household registration process has given us the most detailed understanding yet of THRIVE families and has set a new standard for economic empowerment programming globally. Other World Vision sectors are looking to adopt similar registration processes because of how valuable this information is in guiding our work.

Baseline evaluations are now complete in eight countries and underway in three. These establish clear starting points for tracking progress on income, child well-being, food security, empowerment, and gender equity so that we can measure our impact accurately.

Themes in FY25

1. Making BEWV a household journey

World Vision created the BEWV curriculum to address the spiritual roots of poverty: shame, hopelessness, and disempowerment. Even in places where we can't speak openly about our faith, the core message that every person has worth and agency transforms lives.

We've learned that transformation is significantly faster and easier when two responsible adults in the household attend BEWV training. When it comes to creating and fulfilling a plan, "two are better than one" (Ecclesiastes 4:9, NIV). In FY25:

- We're encouraging both spouses in a household to attend BEWV training whenever possible.
- In single-parent homes, another adult or adult-age child is invited to participate.
- The household business plan created during BEWV is now a shared goal and shared responsibility, making it much more likely to succeed.

2. Market knowledge and access (MKA)

As THRIVE 2030 progresses, we are increasing MKA activities that connect farmers with higher-paying markets and equip them to meet the standards required to compete.

Key elements of MKA include:

- Village agents link rural farmers to buyers, technical support, and bulk inputs.
- THRIVE staff identify off-farm businesses—especially for women—that help smooth the ups and downs of incomes tied to harvest seasons.
- A shift in mindset: Focus on producing what sells, rather than only selling what's produced.

The MKA model, combined with our pioneering innovations BEWV and FAST (finance accelerating savings group transformation), have made THRIVE stand out as a global leader in economic development. Together with savings groups, these core activities form a participant-driven, sustainable pathway out of extreme poverty.

Market access, real results: MKA in Malawi

In a major step forward, THRIVE has signed MoUs with three large-scale buyers in Malawi to source peanuts, corn, soy, and pigeon peas directly from smallholder farmers. Each buyer can purchase over 11,000 tons.

- **Farmers report up to 35% higher earnings compared to local buyers.** For many, it's the first time they've been able to plan production around a guaranteed buyer—which means income they can count on.
- Beyond better prices, these buyers offer services like processing, training, and post-harvest support, which reduces reliance on middlemen and speculative markets.

CORE ACTIVITIES HIGHLIGHT: FAST LOANS

When COVID-19 struck, World Vision and VisionFund launched a new idea to help families stay afloat: offering loans directly to savings groups. These FAST loans were so effective, that what began as a crisis response has become a cornerstone of THRIVE 2030.

As participants grow their knowledge and skills with THRIVE, their dreams grow as well—often beyond what their savings group has the means to invest in. FAST loans unlock the next level of opportunity.

How FAST loans works

When VisionFund lends to a savings group, the members collectively manage the loan, and the group's available resources increase significantly. This often happens early in the annual cycle, enabling larger and more timely investments. To qualify, the group must:

- Complete two savings cycles together (which usually takes around two years)
- Have strong savings habits and record keeping
- Complete financial literacy training

Once these conditions are met, a group can apply for a loan if 100% of members agree and 80% plan to invest in income-generating activities. Once approved, the loan process mirrors their usual internal lending.

Proven impact

A 2021 study on FAST in Malawi found:

- 87% of participants lived below the international poverty line.
- Repayment rates averaged 98%.
- **When savings group members were asked if they could find a good alternative to the VisionFund loan, 87% said no.**

Continuous learning: FAST in Uganda and Malawi

As part of the business plan's learning agenda, World Vision and Innovation for Poverty Action are conducting a study on how FAST loans and digital tools impact income, inclusion, and women's empowerment in Uganda and Malawi. [Read about the study.](#)

Loan officers: The key to FAST success

Most savings groups are rural—far beyond the reach of a bank or a VisionFund branch. Loan officers bridge the gap. They live in the community, understand the culture, and often have personal experience with World Vision programs.

Veronica, for example, understands the struggles people face—especially girls—in her Maasai community in Tanzania. As a child, she was told it was pointless for girls to go to school. But her father believed in her.

Now, Veronica is a VisionFund loan officer, providing loans to savings groups and helping others follow their own dreams.



[Watch Veronica's story](#)

UPDATE ON CORE ACTIVITIES

Cumulative life-of-program progress October 2023–March 2025

Projected numbers: FY23–FY25 | **Actual numbers:** FY23 through March FY25

		Biblical Empowered Worldview Training # Direct Participants	Savings Groups # Active Members	Market Knowledge and Access Training # Direct Participants	Lending to Savings Groups (FAST) # SG Members Accessing Loans	Cumulative Savings by Savings Groups (USD)	Portfolio of Loans to Savings Groups (USD)	Total People Reached # Direct and Indirect Participants
Ghana*	Projected	152,712	184,885	60,334	13,860	\$6,655,968	\$816,480	584,500
	Actual	35,568	8,296	14,982	6,842	\$453,220	\$367,275	148,752
	%	23%	4%	25%	49%	7%	45%	25%
Guatemala	Projected	12,140	8,111	1,250	1,510	\$373,192	\$20,000	45,954
	Actual	10,995	5,254	191	0	\$282,020	\$0	41,993
	%	91%	65%	15%	0%	76%	0%	91%
Honduras*	Projected	40,000	27,420	4,200	957	\$1,261,440	\$494,630	148,068
	Actual	31,929	5,678	1,032	168	\$571,883	\$82,397	125,944
	%	80%	21%	25%	18%	45%	17%	85%
Kenya	Projected	394,604	258,676	42,629	13,990	\$10,760,796	\$717,245	1,125,555
	Actual	201,624	81,244	34,277	15,300	\$3,917,840	\$501,847	982,254
	%	51%	31%	80%	109%	36%	70%	87%
Malawi	Projected	104,140	53,670	15,300	41,868	\$5,324,184	\$1,649,265	332,381
	Actual	53,540	50,262	24,633	38,568	\$2,224,823	\$833,602	239,858
	%	51%	94%	161%	92%	42%	51%	72%
Rwanda*	Projected	312,156	210,077	41,474	22,440	\$14,044,536	\$1,177,400	399,698
	Actual	181,677	154,073	33,132	28,735	\$6,643,047	\$825,778	708,961
	%	58%	73%	80%	128%	47%	70%	177%
Senegal	Projected	24,544	55,387	3,682	20,724	\$10,718,393	\$1,002,852	139,635
	Actual	20,946	40,138	1,485	11,391	\$2,900,112	\$422,418	119,695
	%	85%	72%	40%	55%	27%	42%	86%
Tanzania	Projected	228,630	135,216	23,785	40,238	\$6,650,314	\$2,275,620	379,118
	Actual	197,044	51,114	24,050	41,461	\$1,973,117	\$2,467,238	514,184
	%	86%	38%	101%	103%	30%	108%	136%
Uganda	Projected	138,273	112,341	9,748	77,775	\$11,442,030	\$2,875,968	345,683
	Actual	93,594	71,245	30,274	30,684	\$1,634,770	\$1,376,493	288,381
	%	68%	63%	311%	39%	14%	48%	83%
Viet Nam*	Projected	22,639	18,351	5130	1,754	\$1,288,975	\$1,738,650	75,096
	Actual	19,733	13,181	4,763	1440	\$700,797	\$1,293,497	53,806
	%	87%	72%	93%	82%	54%	74%	72%
Zambia	Projected	151,923	81,916	13,990	26,244	\$3,069,341	\$960,063	345,805
	Actual	107,421	51,902	18,418	26,195	\$2,793,703	\$590,402	330,034
	%	71%	63%	132%	100%	91%	61%	95%
Total	Projected	1,581,761	1,146,050	221,522	261,360	\$71,589,169	\$13,728,173	3,921,493
	Actual	954,071	532,387	187,237	200,784	\$24,095,332	\$8,760,947	3,553,862
	%	60%	46%	85%	77%	34%	64%	91%

Status Key

80–100%+ of life-of-program target	
50–79% of life-of-program target	
0–49% of life-of-program target	

* THRIVE 2030 launched in FY24. These countries have had less time to build their program.

Note: Projections above include FY23–FY25. Actual numbers include FY23, FY24, and the first half of FY25. Because cumulative projections account for the full fiscal year, actual numbers will typically be lagging after the semiannual period and pick up after the full annual period is complete.

EXPLANATION OF VARIANCE

Global target recalibration

At the design stage of THRIVE 2030, we set targets based on the best available information, drawing on country-specific context and experience. In FY24, we completed participant registration, which—as intended—gave us a much clearer picture of the families THRIVE will serve. We found that families were smaller than expected, prompting a need to adjust our global targets and the resources required to reach everyone, everywhere we work in THRIVE countries.

During the first half of FY25, we revised key indicator targets to reflect updated data. Grounded in household registration data, our revised targets are ambitious yet achievable for the eight-year business plan. Ongoing monitoring will help us identify performance gaps early and make timely adjustments to stay on track. Development programs are dynamic by nature, and regular reviews and adjustments, including to targets, are essential as new data and lessons emerge.

New THRIVE countries struggled to create accurate targets

Ghana: Ghana’s initial targets were set too low, largely due to limited experience with THRIVE implementation. For example, the FY24 target for people trained in BEWV was set at 200, and the program achieved 8,978%, highlighting the need for more realistic target-setting. The target has now been adjusted to be more ambitious, and as of March, the program has achieved 23% of the FY23–FY25 goal. Accelerated funding in FY25 enabled the registration of 16,204 additional households in Ghana, requiring upward adjustments to all indicator targets to reflect their expected contributions.

Delays in hiring and onboarding key staff have impacted our ability to meet some targets. For example, recruitment for the savings group coordinator began in the first half of the year and is expected to conclude next reporting period. To support progress, we’ve developed in-country support plans—including acceleration strategies—to help teams meet targets.

Guatemala: In FY24, Guatemala set targets at zero for several indicators—including market knowledge and access, FAST lending, and portfolio of loans—due to limited experience with programs similar to THRIVE and hesitancy in target-setting. We have since adjusted these targets to align with program goals and are providing technical support to strengthen savings group and market access components.

Senegal: Senegal initially set very low targets in FY24. For example, they achieved 165,545% of their \$1,750 cumulative savings target. A more realistic target of \$10.7 million has since been set for FY23–FY25, with 27% achieved as of the semi-annual period.

To improve savings group performance in Senegal, we’re hiring a savings group coordinator to speed up implementation.

Veteran THRIVE countries drew on experience to set better initial targets

In countries like **Malawi, Rwanda, Tanzania, and Zambia**, prior THRIVE experience led to more accurate initial targets, resulting in less variance between FY24 and FY25 and stronger performance.

Honduras is an outlier. Before the new THRIVE business plan, they primarily worked with cajas rurales, rural credit cooperatives that often aim to create a group-owned business. These cooperatives are quite different than THRIVE savings groups. Now, savings group-related indicators are lagging as the team works to shift focus to THRIVE savings groups.

Since all programming builds on earlier components, low performance in savings group targets led to low performance on market knowledge and access and lending to savings groups indicators. As the savings groups indicators improve, we expect other indicators to follow.

THRIVE 2030 BUSINESS PLAN UPDATE

Now that the THRIVE 2030 business plan has moved beyond the startup phase and is well into implementation, it is an appropriate time to update the plan and budgets to reflect key findings, lessons learned, and recent developments.

The THRIVE 2030 business plan (which began in FY23) is 30 times larger than the original THRIVE programs, which ran from FY13 to FY22. We've gained valuable insights from the startup phase and from expanding into new countries and scaling nationally.

Key changes in updated THRIVE 2030 business plan

- Number of households targeted rising from 1.79 to 2.07 million
- Total number of people benefiting largely the same—rising marginally from 10.06 to 10.17 million people
- Budget increasing from \$275 to \$344 million, and cost per benefiting person rising from \$27 to \$35
- National office contribution rising by \$22 million to \$91 million (26% of total)

Main drivers of the changes

1. Household size smaller than expected

- World Vision's precise household counts revealed an average of 4.9 individuals per household, contrary to the expected 5.6 based on expert data from the U.S. government, World Bank, and United Nations.
- As a result, we increased our target to reach more households (increasing costs) and maintain our overarching goal of impacting 10 million people.

2. Doubling down on BEWV program participation

A major learning is that the BEWV program is most effective when both spouses receive training, as this enhances commitment to and implementation of their household business plan. Targeting significantly more participants for BEWV increases training and associated costs but will maximize effectiveness and impact.

3. Increases to some country budgets

- Estimating the level of effort required to launch a new national program—or to scale one—is a significant challenge.
- Launching THRIVE programs in new countries requires additional support, such as adapting and replicating localized BEWV training materials, investing in digitization infrastructure, and developing systems to mobilize and manage community volunteers for household monitoring.
- The new countries of Guatemala and Senegal, and veteran countries of Tanzania and Zambia, have made significant upward adjustments to their plans and budgets.

4. Accelerating digitization

Plans for digitizing savings groups and FAST loans have been accelerated—bringing improved efficiency now and savings in the future.



"Now, I get 34 liters of milk per day, compared to the 8 liters I used to get. ... Now I make at least \$16 per day which is almost \$5,621 per year only in the milk business. I used to earn \$577 per year."

—Mzee Jonas, THRIVE participant in Tanzania

FY25 SEMIANNUAL COUNTRY HIGHLIGHTS

Ghana

- Thanks to accelerated funding, 16,204 additional households were registered to participate in THRIVE.

Guatemala

- EFI Solutions, an exporter of aromatherapy ingredients, visited THRIVE area programs to evaluate the potential of musk cultivation, a profitable crop that thrives in arid environments. An upcoming farmer field school will equip 155 THRIVE households to cultivate musk; EFI will provide seeds and technical assistance.

Honduras

- Farmers sold 1.8 million pounds of produce and earned \$1,941,095, the vast majority of which was from coffee. Rising coffee prices—though lamented by coffee drinkers—caused rejoicing for Honduran coffee farmers as they hit 100% of their sales goal.

Kenya

- In parts of Kenya, high rates of male suicide and gender-based violence reveal deep social distress. THRIVE engaged 430 men in a forum on positive fatherhood and non-violence, while community dialogues with over 2,300 people helped challenge harmful norms and foster inclusion.

Malawi

- Integrating training on gender issues into BEWV training allows the curriculum to simultaneously address dependency mindsets and gender-related barriers to women's economic participation. So far in FY25, 2,570 people were trained, including 1,100 household members not previously trained.

Rwanda

- A new partnership with the government's poverty graduation program has boosted THRIVE 2030's visibility and reach. The partnership grants THRIVE easier access to local networks, allowing more families to engage with THRIVE's interventions.

Senegal

- 3,779 savings group members accessed \$141,096 in FAST loans. THRIVE is working with a local partner to provide functional literacy training, helping more people use the DreamSave app confidently.

Tanzania

- 207 producer groups earned \$159,194—78% through the e-THRIVE digital platform. Farm Concern International supported off-season sales by advising on profitable off-farm products.

Uganda

- 251 producer groups joined market knowledge and access (MKA) activities, and 39 diversified into off-farm ventures. Additionally, 4,311 farmers were trained in sustainable agriculture to boost productivity and protect natural resources.

Viet Nam

- A country-wide MKA assessment identified products with high profit potential: shallots, garlic, honey, poultry, Shan tea, chili powder, and herbs. These products are locally distinctive and in high demand.

Zambia

- Two new centers will open soon: one for milk collection for 183 farmers, and another for peanut aggregation for 960 farmers. Both facilities will support collective sales and value-added processing, including peanut butter and cooking oil processing.



The Kawanda peanut aggregation center in Zambia.

CHALLENGES AND LESSONS LEARNED

Global challenges

Thank you for journeying with us through the successes and challenges of THRIVE 2030.

In FY25, we are navigating global challenges in digitization. Providing digital financial solutions in remote areas—which improves accessibility, security, and efficiency—is taking longer than expected, increasing costs. Also, as we reach extremely rural clients, we face increased challenges with connectivity, lack of technology, and gaps in the technical and functional literacy of participants.

THRIVE, VisionFund, and partners are exploring solutions, including increasing the technical and project management skills of staff.

Country-specific challenges

- **In Ghana**, an ethnic conflict escalated to the Binduri District, where armed attacks led to several injuries and one death. Authorities advised our staff to temporarily limit movement to and from affected communities. World Vision is working with communities on peacebuilding efforts to improve safety.

Additionally, a prolonged dry spell caused significant crop losses in 11 out of 12 project locations, increasing food scarcity. The national office declared an emergency response that is now underway.

- **In Tanzania**, the ongoing cholera outbreak and quarantine measures delayed digitization and project activities. An Mpox outbreak and resulting movement restrictions also delayed activities. World Vision is responding with disease control measures to help keep staff and participants safe.

- **In Guatemala**, heads of households often travel outside the community for work, which makes it difficult for them to attend BEVV. To make the training more accessible and meet our standard of two adults trained per household, the team is designing audiovisual materials that teach BEVV at home.
- **In Malawi**, insufficient rainfall in some areas combined with heavy rains in others has contributed to food shortages. THRIVE is encouraging irrigation farming, cash savings, water conservation, and other resilience-building strategies to help farmers cope.



Silvia, from Tojuchoc Village in Guatemala, learned poultry raising through THRIVE. She started with 25 hens and kept investing in her flock until she reached 60. Now, Silvia sells her eggs to three stores and a distributor, and she has started growing her own vegetables.

"We are truly blessed because now we don't buy vegetables or eggs. I have seen great changes in my home; we have overcome poverty and malnutrition among children," she says.

FROM ONE ACRE TO ABUNDANCE: STELLA'S STORY

Stella and her husband Alex are proud parents of three children—Eric, who was recently sponsored, and his two sisters, Rita and Nelly. Today, their home in Uganda is filled with joy and hope, but just a few years ago, life was a daily struggle.

The family survived on less than a dollar a day. “We used to grow crops on small plots of land, about one acre, because we couldn’t afford a bigger piece of land,” Stella recalls. With little knowledge of modern farming, they planted local seeds and practiced mixed cropping, which led to poor harvests—often less than five bags of corn, barely enough to feed the family. They lived in a grass-thatched house and had no vision for a better future.

Everything began to change in 2018 when Stella and Alex joined THRIVE. They started by taking BEWV training and joining a savings group, after which they attended a farmer field school for climate-smart agriculture.

“These trainings were an eye-opener,” Stella says. “Immediately, we started taking farming seriously using the new technologies we were taught under climate-smart agriculture.” They rented two acres of land and invested in 33 pounds of improved maize seeds. That season, their harvest rose to eight bags. “We sold some of the harvest, selling a bag at \$25.42, **which brought us joy and restored our hope for a better life,**” she adds.

Stella and Alex began farming more strategically. They diversified their crops with cabbages, corn, and beans—balancing commercial and household needs. By the beginning of FY25, they had earned over \$2,600.

This improved income allowed them to achieve huge milestones: They built a permanent house, purchased irrigation equipment for off-season vegetable farming, and bought a tuk-tuk to transport their produce. And they bought more land to expand their farming business.

“I am so grateful to World Vision,” Stella says. **“Our family’s life has changed. We are now a happy family, able to afford all basic needs and pay school fees.”**



Stella, her husband, and a THRIVE staff member smile in front of their bursting bags of corn.



Stella and her family in front of their previous grass-thatched house.



The family's new tuk-tuk helps them transport their produce and looks great parked in front of their new, permanent home.

*"It's just the perfect story,
and World Vision has left
this community, and this
community continues to go.
This is what THRIVE's all
about, isn't it?"*

*—Sherrie Woodring,
THRIVE 2030 donor partner
(video below)*

THANK YOU

We are profoundly grateful for your steadfast support of THRIVE 2030. Thank you for partnering with families as they cast off shame and hopelessness in exchange for purpose, vision, and abundance.

Your partnership helps demonstrate "how wide and long and high and deep is the love of Christ" (Ephesians 3:18, NIV).

Thank you, and may God richly bless you.

Donor partner Sherrie Woodring talks about the transformation she saw in a THRIVE community in Senegal with World Vision staff member, Christopher Shore.

[Watch now](#)

Thank you for making transformation like this possible!



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World Vision is a Christian humanitarian organization dedicated to working with children, families, and their communities worldwide to reach their full potential by tackling the causes of poverty and injustice. Motivated by our faith in Jesus Christ, we serve alongside the poor and oppressed as a demonstration of God's unconditional love for all people. World Vision serves all people, regardless of religion, race, ethnicity, or gender.

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Economic Empowerment_Economic Empowerment Fund_Report FY25 Semiannual

UPDATE ON FINANCIALS

October 2024–March 2025

	Life-of-Program Budget FY23–FY30	Program-to-Date Expenses	FY25 Annual Budget	FY25 Annual Expenses
Activities				
Biblical Empowered Worldview Training	\$29.61M	\$8.47M	\$5.09M	\$2.11M
Savings Groups Established and Running	\$31.41M	\$8.04M	\$5.22M	\$1.98M
Market Knowledge and Access Training	\$36.92M	\$11.57M	\$6.74M	\$2.56M
Loans to Savings Groups	\$62.11M	\$20.77M	\$11.15M	\$5.42M
Technical Support and Field Program Management	\$53.26M	\$19.82M	\$12.15M	\$5.07M
Program Quality Assurance	\$10.12M	\$3.29M	\$1.94M	\$.80M
WVUS Program Management and Fundraising	\$51.57M	\$16.76M	\$9.88M	\$4.06M
TOTAL	\$275.00M	\$88.70M	\$52.17M	\$22.01M
Local National Office Contribution	\$68.71M	\$21.67M	\$12.67M	\$5.78M
World Vision U.S. Contribution	\$206.29M	\$67.03M	\$39.50M	\$16.23M

Note: The financial report will reflect the updated life-of-program budget of \$344 million beginning in the FY25 annual report (December 2025).